### DIVERSIFYING INTO THE KNOWLEDGE ECONOMY - CAYMAN GETS IT RIGHT AGAIN

The Cayman Islands economy is driven mainly by the financial services sector and tourism, with the construction sector having the largest economic multiplier. The population of the Cayman Islands varies somewhat and reached roughly 70K prepandemic, with a GDP/capita close to USD90K. The overall unemployment rate was 3.5% in 2019, with roughly half the population classified as non-resident/work-permit holders. In other words, job creation for Caymanians is not a major challenge in Cayman. The challenge is in creating a shift towards higher-paid employment for residents, supported by a knowledge-based economy. And this is exactly what Cayman Enterprise City (CEC) has devoted the past 10 years to, demonstrating just how great a role the private sector can play in solving our socio-economic problems.

As a privately-run inward investment promotion agency, CEC recently celebrated 10 years since it welcomed the first special economic zone (SEZ) company to the Cayman Islands. Over the period, it has achieved an economic impact of USD662 million. After a decade of growth, CEC has improved the competitiveness of the Cayman Islands and is now home to the largest innovation ecosystem in the region.

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Importantly, CEC does not rely on Government funding and is a purely private initiative. Additionally, CEC supports a strong economic and business framework and progressive ecosystem without posing additional administrative burdens on Government. In 2021, total government revenues from CEC amounted to USD5.3 million, bringing the total since inception (2011-2021) to USD23.17 million. CEC reports its financial statements and economic impact annually, and there is annual public reporting since 2013 on how Government concessions for CEC SEZ members are deployed.

Through its Enterprise Cayman initiative (which is now a stand-alone non-profit), CEC is actively preparing the local workforce for industries of the future, promoting lifelong learning and greater economic mobility. Enterprise Cayman has placed over 100 students in high-impact internships working directly with industry professionals, while 10 scholarships that fully support tech careers in the Cayman Islands were awarded in 2021. 255 students and adults benefitted from interactive workshops, mentorships, internships, and work placements through CEC in 2021. CEC won the Excellence Award in Environmental, Social, and Corporate Governance (ESG) Practices by the Financial Times' fDi Intelligence Magazine in 2021.

CEC is now home to over 280 SEZ companies and features a wide variety of globally significant businesses including blockchain development companies, some of the world's leading traders of virtual assets, three of the world's top 10 Decentralized Autonomous Organizations, one of the world's fastest growing web browsers, a world-renowned video production company, and the planet's fastest growing precious metals royalties company. Advanced communications, biotechnology, artificial intelligence, virtual reality, and high-tech manufacturing are all examples of industries active at CEC.

One of the fundamental challenges we face in this region is that of irrelevant and bloated institutions. CEC is a perfect example of an institution created, not by the Government, but by the private sector, which contributes to broad socio-economic development, economic diversification, and growth in meaningful and lasting ways. This is exactly the kind of institution that every country in the Caribbean needs if we are to cement ourselves on a path of sustainable socio-economic progress.

### BAHAMAS

JPDATE

**FOURISM** 

GROWTH

ESERVES

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DUTLOOK

### BARBADOS

**CAYMAN ISLANDS** 

#### The IMF projects real GDP to grow by 8% in For FY 2022/23, Govt is targeting a primary Inflation reached 11.2% y/y in Q1 2022. 2022, particularly fuelled by the expected surplus of 1% of GDP, with revenue Housing and utility prices were up by 20.1%, rebound of the tourism sector. For QI 2022, projections based on a continued recovery and transport prices 15.7%, with electricity, tourist arrivals reached 1.35 million or 67% in tourism. Tourism arrivals for Q1 2022 water and fuels prices surging. Food of the Q1 2019 level, with downside risks reached 55% of 2019 levels. The UK supplied inflation remained relatively low at 4.9%. For QI 2022 relative to QI 2021, merchandise dominating, given the global economic 51% of tourists, but the Bank of England's slowdown as a result of the Russianrecent forecast for 11% inflation by October imports increased by 16.7%, mainly due to a Ukraine conflict. In February 2022, inflation could soften UK arrivals. Growth in Q1 2022 74% increase in imports of mineral fuels. was only 3.78% y/y, however the IMF was 11.8%, which is 95% of the Q1 2020 level. Imports of consumption goods also estimates inflation will reach 7.3% this year. Manufacturing posted strong results, increased in Q1 2022 by 14.8%. The ESO In response, the government announced surpassing Q1 2019 and Q1 2020 levels. estimated GDP growth of 1.7% in the first 3 tax breaks and a reduction in VAT from 12% Construction continued to recover and the quarters of 2021, with the strongest to 10% as a means of increasing consumer pace of execution of major projects will performance from real estate activities, purchasing power. The IMF highlighted that continue to determine the 2022 outlook. construction, and business activities. The the Govt had accumulated BSD938 million International reserves remain strong at value of building permits for Jan-Sept 2022 in arrears at end-2021. External debt ended USD1.29 billion, though growth has mainly was 85% higher than Jan-Sept 2019, which April 2022 at USD4.6 billion - up 75% vs the been the result of multilateral inflows and augurs well for future construction activity. pre-pandemic level. A partial guarantee external borrowing. Gross public debt rose The hotel & restaurant sector contracted from the IDB allowed the Govt to return to sharply to 136.3% of GDP in FY2021/22 as 81.1% y/y as air arrivals fell 94.5% between the international capital markets in June GDP contracted 14% y/y. For FY2021/22, total 2020 and 2021. The financing & insurance with a USD385 million dual-tranche bond. govt revenue increased by 10%, recovering services sector (the largest contributor to Higher external debt has supported int'l to 95% of pre-COVID levels. Inflation was GDP) grew 2.4% y/y from Jan-Sept 2021. reserves to reach USD3.07 billion in April, 4.2% in March 2022, but rising food and Govt has borrowed USD403 million for 15 though at rising costs, with the USD250 energy prices will create further pressures years fixed at 3.25% to fund capital million series B note issued in June having domestically and could dampen domestic expenditure. This is expected to take a 13.5% vield at the time of writing. economic activity. debt/GDP to around 10%. Stay-over: 2021: 886,629 @ 53% of 2019 Stay-over: 2021: 144,842 @ 21% of 2019 Stay-over: 2021: 17,308 (Dec) @ 3.4% of 2019 2022: 146.624 (Mar) @ 68% of 2019 2022: 114.457 (Mar) @ 55% of 2019 2022: 66,121 (Apr) @ 34% of 2019 Cruise: 2021: 1.115.181 @ 21% of 2019 Cruise: 2021: 105.890 @ 15% of 2019 Cruise: 2021: 0 2022: 1.003.441 (Mar) @ 68% of 2019 2022: 141,225 (Apr) @ 50% of 2019 2022: 62,360 (Apr) @ 8% of 2019 -23.8% (2020) / +13.7% (2021 est) -18% (2020) / -1.8% (2021 est) -6.7% (2020) / +1.2% (2021 est) **Foreign Reserve Assets External Reserves** International Reserves USD Millions (Dec 2017 - Mar 2022) 240 USD Millions (Jan 2010 - Apr 2022) 3 400 USD Millions (Jan 2010 - Apr 2022) 1400 1200 2 9 0 0 1000 200 2400 800 180 1900 600 160 1400 400 140 900 200 120 400 100 Source: Central Bank of The Bahamas, Marla Dukharan Source: Central Bank of Barbados, Marla Dukharan Source: CIMA, Marla Dukharan We expect the economy to grow 5% in 2022 The government expects growth of 7-9% in Growth is forecast to accelerate to 5% in and 4% in 2023 backed by reconstruction 2022, with a medium term average of 3% 2022 and then average 3.2% through 2025, and continued tourism recovery, leaving per year thereafter. The IMF forecasts 11.2% backed by construction activity and the the level of economic activity ~7% below its growth for 2022 and 4.9% for 2023, gradual recovery of tourism. 2019 level. The IMF forecasts 8% growth for averaging 1.8% to 2027.

2022, 4.1% for 2023, averaging 2% to 2027.

## CUBA

# DOMINICAN REPUBLIC

### GUYANA

	Hurricane Agatha caused severe flooding in June 2022. Damages mostly impacted housing and roadways, with agriculture in certain areas benefitting from the rainfall.	The Central Bank raised the monetary policy rate from 5.50% to 6.50% to lower the risk of overheating, demand-driven inflation, and capital flight. In May 2022,	In April 2022 inflation reached 7.5% y/y, with food inflation reaching 13.8%. A World Food Program <u>survey</u> found that food insecurity has deepened with 23% of respondents
TE	Food supply shock caused by the Russia- Ukraine conflict and rising prices have compounded existing food shortages in	inflation stood at 9.47% y/y, down from 9.64% in April. Core inflation stood at 7.29% y/y. Economic activity increased by 5.8% for	having gone a day without eating in the prior month; a dichotomy while CARICOM member states look to Guyana in their push
	Cuba. Official data reports inflation in April 2022 reached 23.69% y/y. The food price index was up by 39.06%. A deficit of power	Jan-Apr 2022, bolstered by tourism, construction, retail, transport, and free zones. The external position was robust,	for greater regional food security. The macro-financial sector is stable with non- performing loans declining from 10.8% in
	generation capacity and a lack of fuel to power plants continues to cause outages	with the current account deficit financed by FDI and record-breaking remittances.	Dec 2020 to 6.75% in Mar 2022. Credit to the private sector expanded 11% y/y in April
UPDATI	and scheduled cuts. Govt has pointed to a lack of financing as the primary reason for	The Central Bank expects remittances to total USD10 billion in 2022, with USD4 billion	2022. Commercial bank loans to the business sector grew 23% y/y. The current
	delays in maintenance and investment in additional capacity. In May 2022, Russia approved deferrals on Cuba's payment of	received from Jan-April. Reserves ended May at USD14.4 billion. The Dominican Republic is leading the Caribbean in its	account deficit widened significantly in 2021 due to higher capital imports, partly related to the oil sector, but the new SDR
	bilateral debts. Russia loaned over USD2.3 billion to Cuba between 2006 and 2019. The	tourism recovery, with arrivals for Jan-May 2022 reaching 97% of 2019 totals. The IMF is	allocation offset this. Reserves reached USD611.5 million in April 2022, falling by 21%
	recovery in tourism remains weak. Total tourist arrivals from January to March 2022	still projecting growth of 5.5% this year. Debt/GDP has been falling since 2020 and	since January. The Natural Resource Fund hit USD643.98 million in May 2022. For Jan-
	reached only 24% of 2019 levels. In 2021, 41% of tourist arrivals were from Russia. For Jan-April 2022, arrivals from Russia have	reached 47.1% in April 2022. Labour markets continue to improve with unemployment falling to 6.4% in QI 2022 and 227 thousand	Mar 2022, total exports were valued at USD1.3 billion vs imports of USD0.73 billion. Public debt stood at 42.9% of GDP at end-
	fallen 30% y/y.	net job gains y/y.	2021.
TOURISM	Stay-over: 2021: 356,470 @ 8.3% of 2019 2022: 564,847 (May) @ 24.7% of 2019	Stay-over: 2021: 4,994,309 @ 77% of 2019 2022: 2,340,697 (Apr) @ 95% of 2019	Stay-over: 2021: 106,428 (Sept) @ 46% of 2019
TOU	Cruise: n/a	Cruise: 2021: 333,134 (Dec) @ 30% of 2019 2022: 321,920 (Mar) @ 84% of 2019	Cruise: n/a
NTH			
GROWTH	-10.9% (2020) / +2% (2021 est)	-6.7% (2020) / +12.3% (2021)	43.5% (2020) / +19.9% (2021)
		Net International Reserves USD Millions (Jan 2010 - May 2022) 16.000	Net International Reserves USD Millions (Jan 2015 - Apr 2022) 850
VES		14,000 12,000 10,000	800 750 700
RESERVES	n/a	8.000 6.000	650 600 550
R		4,000	500 450
		0 Source: Central Bank of the Dominican Republic, Marla Dukharan	400 Source: Bank of Guyana, Marla Dukharan
OK	Govt expects growth of 4% in 2022, while UN ECLAC projects 3.5%. Recovery beyond	The external sector will continue to see robust activity, with the recovery of	Bank of Guyana projects growth of 47.5% in 2022, with non-oil GDP up 7.7%. The World
OUTLOOK	this depends mainly on FDI, tourism, investments in agriculture and power generation, international relations /	tourism to continue in 2022. Geopolitical tensions have lowered GDP forecasts from 5.5% for 2022 to 5%. Growth will remain	Bank forecasts 49.7% growth in 2022 and 25% in 2023. The IMF forecasts 47.2% growth in 2022, 34.5% growth in 2023, and
0	sanctions, and Russia's invasion of Ukraine.	around 5% over the next 3 years.	3.7% average to 2027.

	JAMAICA	SURINAME	TRINIDAD & TOBAGO
UPDATE	Inflation reached 11.8% y/y in April, with electricity, gas, and other fuel prices up 25.4% y/y. Price pressures have been steadily increasing since Dec 2021 amid global supply chain constraints and the Russia-Ukraine conflict. In May 2022, the Bank of Jamaica hiked its policy rate from 4.50% to 5.00% in an effort to lower the largely supply-side or imported inflation. The measure is also expected to curb the pace of depreciation of the JMD, which had depreciated by 2.8% y/y to JMD155.48:USD1.00 at the end of May. Net international reserves increased in May 2022 to USD3.757 billion or 28.5 weeks of goods and services imports. Growth is projected by the BOJ to reach 7-10% for FY2021/2022 and 2-4% for FY2022/2023. The unemployment rate in October 2021 fell to an all-time low of 7.1%. Jamaica's debt/GDP ratio fell to 96% in March 2021. Tourism has rebounded to nearly 70% of pre-pandemic levels. The remittance inflow remains strong at USD1.08 billion for Jan-Apr 2022, which is 43% above Jan-Apr 2019 levels.	Real GDP growth is expected to reach 1.8% in 2022, following two years of contraction (-15.9% in 2020 and -3.2% for 2021). The Govt has committed to achieving a primary surplus of 1.7% of GDP for 2022. Headline inflation at April 2022 was 61.1% y/y, however exchange rate stability and efforts to drain liquidity have led to a progressive fall in m/m inflation since Aug 2021. The SRD has depreciated 1.7% since Dec 2021 to SRD22.06:USD1.00 in May. Food prices increased by 60.9% y/y, and housing and utilities prices rose by 119% y/y. The rise in energy prices globally is likely to further stoke inflation in 2022, with the IMF projecting a deterioration of the current account balance of 0.9% of GDP in 2022. Foreign currency reserves were USD417 million in Apr 2022, strengthened by the SDR allocation and disbursements under the IMF's EFF. The IMF estimates that usable international reserves will rise steadily to around 8.5 months of imports by end-2024. Total debt/GDP stood at 131.3% in March 2022, with external debt/GDP at 83.5%.	Higher energy prices have been somewhat eroded by lower-than-expected energy production. For the fiscal year to May 2022, oil prices were 40% above budget, while gas prices were 43% higher. Production for this fiscal year to May 2022 is 29% below budget for oil and 21% below for gas. LNG production has fallen consistently from 1.6 million cubic meters in Jan to 1.2 million cubic meters in April. A recovery in production based on rising prices is not likely, dampening hopes of a fiscal revenue windfall, which in any event does nothing to solve the longstanding structural problems facing the economy. Hopefully the Govt will honour its commitment to clear arrears on VAT refunds, etc. Cement sales in Q1 2022 remained 4% below Q1 2020 levels. New vehicle registrations Jan-Apr 2022 were 30% below 2019 levels. Manufacturing capacity utilization rates ended 2021 at only 66%. March 2022 inflation stood at 4.1% y/y with food inflation reaching 7.9% and housing prices up by 6.7%. Rising fertilizer prices will continue to stoke food price inflation.
TOURISM	Stay-over: 2021: 1,464,399 @ 55% of 2019 2022: 510,401 (Mar) @ 72% of 2019	n/a	Stay-over: 2021: 40,621 @ 10% of 2019 2022: 69,969 (May) @ 42% of 2019
10	Cruise: 2021: 70,766 @ 4.5% of 2019 2022: 99,798 (Mar) @ 15.9% of 2019		Cruise: 2021: 0
GROWTH	-10% (2020) / +4.4% (2021 est)	-15.9% (2020) / -3.5% (2021)	-7.4 (2020) / -1% (2021 est)
	Net International Reserves	Foreign Currency Reserves USD Millions (Jan 2010 - Apr 2022) 800	Net Official Reserves USD Millions (Jan 2010 - May 2022) 12,000
RESERVES	USD Millions (Jan 2010 - May 2022) 4.500 4.000 3.500 2.500 2.000 1.500 1.500 1.500 0 Source: Bank of Jamaica, Marla Dukharan	700 600 500 400 300 200 100 0 Source: Centrale Bank van Suriname, Marla Dukharan	11,000 10,000 9,000 8,000 7,000 Source: Central Bank of Trinidad and Tobago, Maria Dukharan
OUTLOOK	BOJ expects growth of 2-4% in FY 2022/23 as the tourism recovery strengthens. GDP could return to pre-COVID levels in FY2022/2023. The IMF forecasts 2.5% growth in 2022, 3.3% in 2023, averaging 1.6% to 2027.	The IMF program underway supports recovery from the debt / balance of payments crisis. The IMF projects growth of 1.8% in 2022, 2.1% in 2023, averaging 3% to 2027.	The IMF forecasts growth of 5.5% in 2022, 3% in 2023, then averaging 1% to 2027. <u>We</u> <u>expect a balance of payments crisis to</u> <u>develop this year. absent significant</u> <u>reforms and economic recovery.</u>

1.6% to 2027. Disclaime: Marka Dukharan and GNM Group, LLC (herein MD) disclaims any lability for any loss or damages arising from errors, orrissions, facts, views, information and opinions in any of our content, reports, presentations or publications. Some information contained in this report was prepared by or obtained from sources that MD believed to be reliable and accurate at the time of publication. ND has not independently verified al estimates, facts and assumptions contained in this report. ND does not guarantee the accuracy, completeness, farmess or timeliness of the content provided herein. Recipients should not regard the information provide in this presentation, or any other content produced by 00 as a substitute of the everside of their on update the information contained herein. The information provided by MD as part of this report are subject to change without notice, and MD is under no obligation to update the information contained herein. The information provided by MD as part of this report and online content derived thereafter is the property of MD, and cannot be copied, reproduced, modified, republished, repackaged, posted, displayed, transmitted, distributed, redistributed or sold in any way, either in whole or in any part without the prior written permission and consent of MD.